# REVIEW & ANALYSIS

2021

Review and Analysis of the state of Transitioning Soldiers Joseph Prestigiacomo, SR TCAT Analyst Final as of 06 Oct 2021



# **TABLE OF CONTENTS**

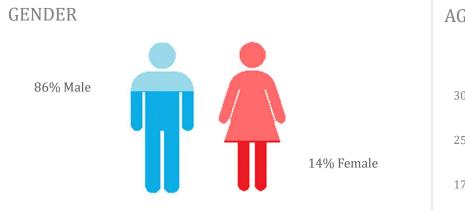
## Contents

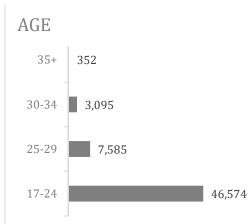
| Incoming Enlisted Soldiers              |    |  |
|---|----|--|
| Transitioned Soldiers                   | 4  |  |
| Transitioned Soldier Data               | 5  |  |
| Transitioned Soldier Data, Cont.        | 6  |  |
| Active Duty To Guard-Reserve            | 7  |  |
| Soldier MSA Relocation                  | 8  |  |
| Transitioned Soldiers Relocation        | 9  |  |
| Retired Soldiers Overview               | 10 |  |
| Retired Soldiers FY21                   | 11 |  |
| Army Career Skills Program              | 12 |  |
| Army Partnership for Youth Success      | 13 |  |
| Unemployment Compensation for the Army  | 14 |  |
| Unemployment Compensation Top 10 States | 15 |  |
| FY21 UCX Data                           | 16 |  |
| FY21 UCX Data, Cont.                    | 17 |  |
| U.S. Economic Labor Report              | 18 |  |
| References                              | 20 |  |
| Contact Information                     | 21 |  |
| Company Information                     | 21 |  |

# **INCOMING ENLISTED SOLDIERS**

## **Incoming Enlisted Soldiers**

On average, 64,000 enlisted Soldiers transition out of the Regular Army each year. In order to maintain a sustainable all volunteer force, the Army must recruit the same amount. In FY21, 57,606 civilians enlisted in the United States Army. The following data depicts this past year's incoming accessions data of the enlisted population into the Regular Army.





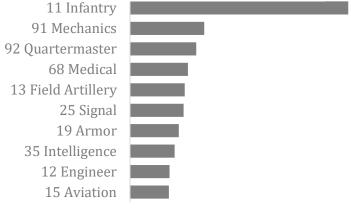
#### TOP 10 MOS SERIES

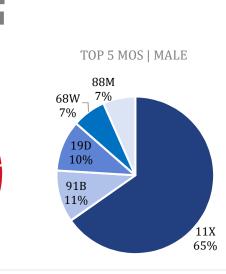
TOP 5 MOS | FEMALE

42A

23%

92G





#### TOP 10 RECRUITMENT STATES

The U.S. Army recruited over 12% of its Soldiers from Texas; when combined with California, the two states made up 22% of all enlistments for FY20. Overall, the top ten states for recruitment were Texas, California, Florida, Georgia, North Carolina, New York, Illinois, Virginia, Ohio, and Arizona.

The top ten recruiting states account for **57%** of all recruits for FY21. The Army recruited 6% less in FY21 than in FY20.



68W

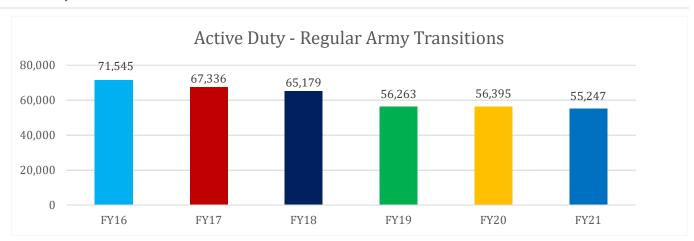
19%

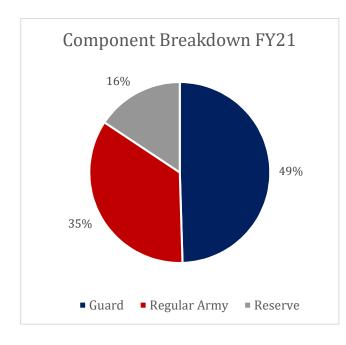
12B

## TRANSITIONED SOLDIERS

#### **Transitioned Soldiers**

During the last six years, the Army has transitioned on average **61,000** Soldiers (Enlisted and Officers) annually\*. This fiscal year (FY21), a total of **55,247** honorable/general, Regular Army\* Soldiers left active duty service.





#### Top 5 Transitioned MOSs FY21 | Regular Army

- 11 Infantry 9,665
- 92 Quartermaster 5,115
- 91 Field Mechanical Maintenance 4,254
- 68 Medical 4,012
- 25 Signal Corps 3,580

#### Top 5 Installations of Transitioned Soldiers FY21 | Regular Army

- Fort Hood 5,357
- Fort Bragg 5,152
- Fort Bliss 3,941
- Fort Carson 3,798
- JBLM 3,766



Page | 4

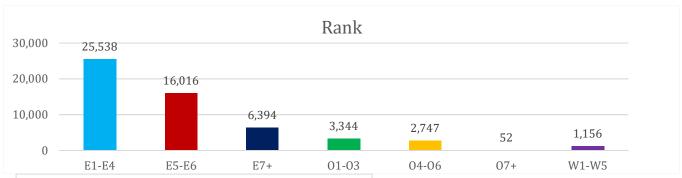
<sup>\*</sup>Unless otherwise noted, transitions are based on Soldiers who separated under honorable or general conditions, and served on Active Duty service in the "Regular Army".

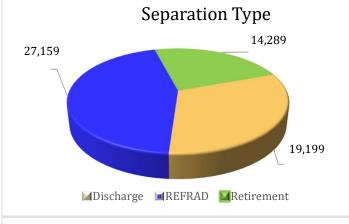
\*Regular Army is all non-Guard or Reserve

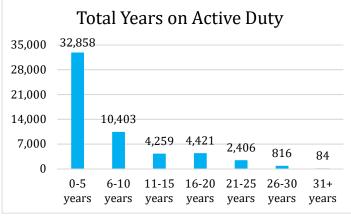
## TRANSITIONED SOLDIER DATA

#### Transitioned Soldier Data

The information displayed on this page represents some of the key demographics or speaking points of transitioned Soldiers. All graphs and charts are Active Component only. Separation Type shows the three main categories of separation: **Discharge**: A separation type used when a Soldier holds no further obligation to the United States Army. **Release From Active Duty (REFRAD)**: A Soldier will receive a REFRAD separation type if the soldier still has an additional obligation to fulfill to include National Guard, Reserve, and IRR terms. **Retirement**: All Soldiers who receive a Retirement separation have met all requirements to retire. These Soldiers will receive an Honorable or General (Under Honorable Conditions) discharge. Total Years is calculated by converting the number of days on Active Duty to years.







#### **Marital Status**

Marital status (and other portions of data) is collected from eMILPO. This system is updated by the Soldier; therefore, is only as accurate as the Soldier updates their information.

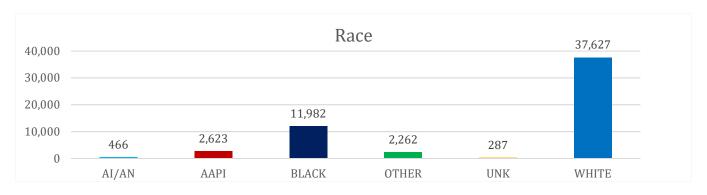
The "Other" Category includes the following marital statuses: Annulled, Legally Separated, Unknown, and Soldiers who had blank responses.



# TRANSITIONED SOLDIER DATA, CONT.

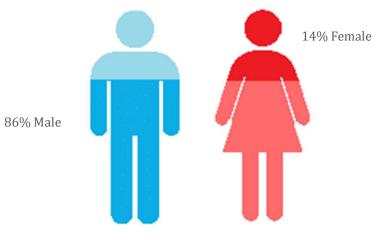
## Transitioned Soldier Data, Cont.

The information displayed on this page represents some of the key demographics or speaking points of transitioned Soldiers. All graphs and charts are Active Component only. The chart breaking down race consists of the following race groups: American Indian or Alaska Native (AI/AN), Asian/Pacific Islander (AAPI), Black, Other, White, and Unknown/Blank (UNK). This data is collected from eMILPO and will reflect how the Soldier wishes to be identified. Gender is broken into Male and Female (all blank or unknown responses are not counted into calculations). Lastly, on this page we will examine age.



#### Gender

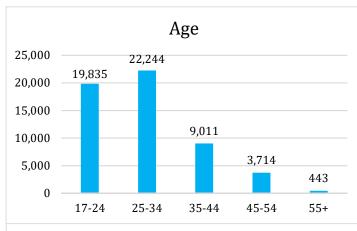
During FY21, the Active component had 46,359 male Soldiers, and 8,761 female Soldiers transition from Active Service.



#### Age

Age is broken into categories that mirror the Census Bureau with the exception of 17 year olds. 17 year olds may enlist and receive a DD214. Our reports include those Soldiers in this age bracket.

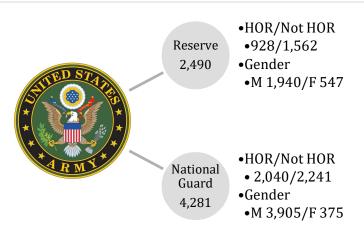
Age is not a collected data point from a DD214, therefore, we calculate age based off the Soldiers birthday and the reported separation date.

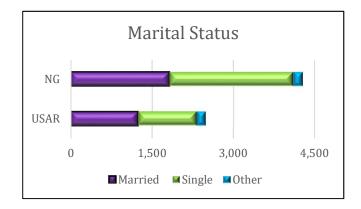


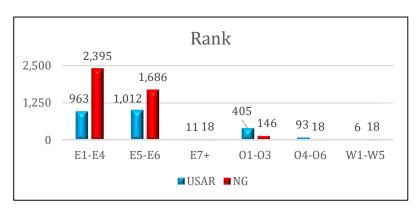
## **ACTIVE DUTY TO GUARD-RESERVE**

## Active Duty To Guard-Reserve

During FY21, 6,856 Soldiers serving on AD transitioned into a role within the Army National Guard, and the Army Reserve. This number accounts for roughly 10% of the total transitioned force. This number isn't to be mistaken with those from the Guard/Reserve who entered AD, and transitioned back into their Guard/Reserve duties, these individuals had never served in the Guard/Reserve prior to their transitions. Below are visual representations of that data. Any location labeled with an \* indicates an AD installation present in the MSA.







#### Top 5 Transitioned to MSAs

- New York City, NY 211
- Los Angeles 200
- \*Killeen, TX 188
- \*Colorado Springs, CO 177
- \*Fayetteville, NC 164
- 56% of Soldiers enter the Guard/Res indicate they are not returning to their HOR
- 31% of those Soldiers that transitioned to a Guard/Res unit, the gaining unit is located in an MSA where there is an AD installation
- \*Killeen, TX (Fort Hood) had the highest number of Soldiers transition to its MSA that did not transition from its local installation



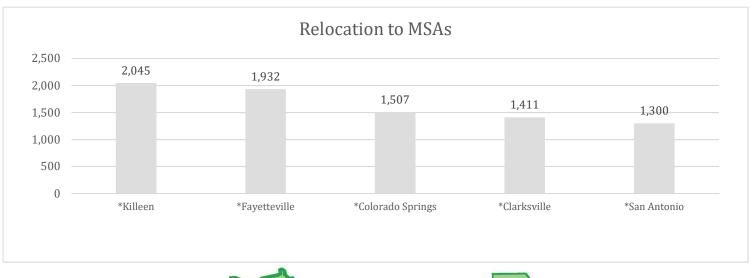


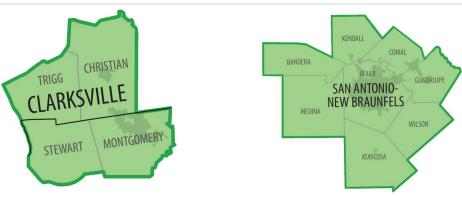
## **SOLDIER MSA RELOCATION**

#### Soldier MSA Relocation

The information portrayed on this page is a representation of Soldier relocations based on DD214/Zip Code data. These are the top 5 Metropolitan Statistical Areas (MSAs) that Soldiers relocated throughout FY21. This population of Soldiers include those returning to their Home of Records (HOR), and not returning to their HOR. MSAs names in the chart containing installation will contain the name of that installation proceeded by and asterisk.







## TRANSITIONED SOLDIERS RELOCATION

#### Transitioned Soldiers Relocation

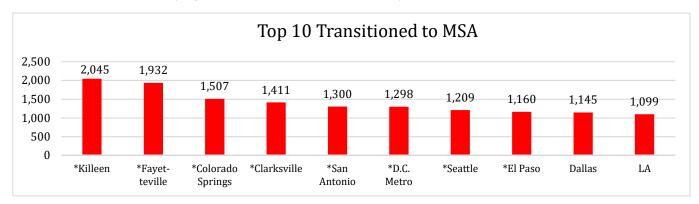
The adjacent table is a breakdown of the top five installations by number of transitioning Service Members (SMs) and the corresponding percentages for how many of these SMs return to their Home of Record (HOR), how many SMs intend on remaining within or near their last duty station (within the borders of the Metropolitan Statistical Area or MSA). Finally, it will show how many SMs will

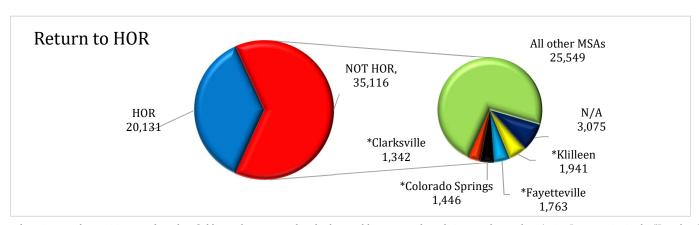
|             | HOR % | STAYING<br>MSA % | OTHER % |
|-------------|-------|------------------|---------|
| Fort Hood   | 35%   | 30%              | 35%     |
| Fort Bragg  | 39%   | 26%              | 35%     |
| Fort Bliss  | 40%   | 22%              | 38%     |
| Fort Carson | 36%   | 31%              | 33%     |
| JBLM        | 37%   | 22%              | 42%     |

NOTE: Totals may not add up to 100 due to rounding.

relocate to a different location upon their separation.

Of the total transitioning force last fiscal year, a relatively small portion return to their identified HOR. Approximately 36% of Soldiers who transitioned in FY21 indicated that they are returning to their HOR. A comparable small percent, 24%, of Soldiers who transitioned stayed within the MSA of their last duty station. Lastly, 39% of all transitioning Soldiers indicated that they were not returning to their preestablished HOR or staying within the borders of their last duty station MSA.





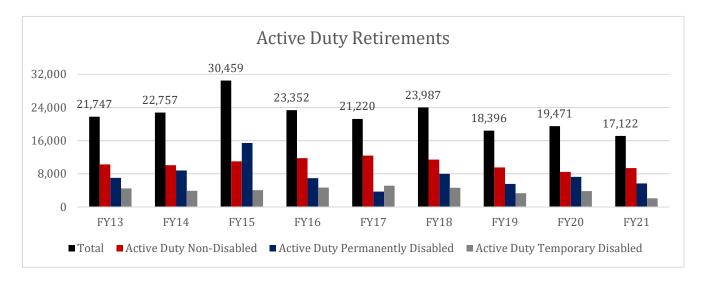
<sup>\*</sup>Unless otherwise noted, transitions are based on Soldiers who separated under honorable or general conditions, and served on Active Duty service in the "Regular Army".

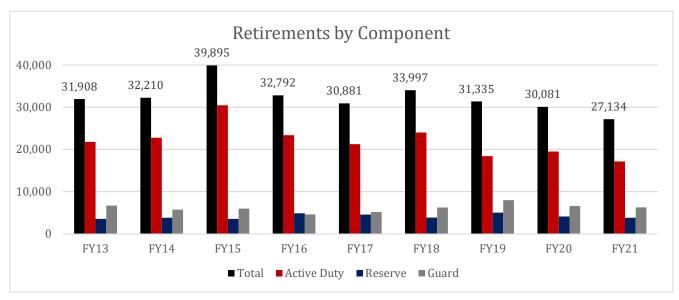
\*Regular Army is all non-Guard or Reserve; Any location with an \* indicates an Active Duty Installation

## RETIRED SOLDIERS OVERVIEW

#### Retired Soldiers Overview

On average, 22.5K Soldiers retire from the United States Army per year, including Active Duty, National Guard, and Reserve. During FY21, a total of 27,134 Soldiers retired from across the Army. 17,112 retired from Active Duty, 3,770 Army Reservist, and 6,252 National Guardsmen. This figure accounts for roughly 30% of the transitioning force. These numbers include all categories of retirement.





# **RETIRED SOLDIERS FY21**

## Retired Soldiers FY21

| Month of<br>Retirement | Active Duty<br>Non-Disabled | Active Duty<br>Permanently<br>Disabled | Active Duty<br>Temporary<br>Disabled | Total Active<br>Duty Retired | Army<br>Reserve | Army<br>Guard | Total Retired<br>Soldiers by<br>Month |
|------------------------|-----------------------------|--|--------------------------------------|------------------------------|-----------------|---------------|---------------------------------------|
| October – 20           | 1,141                       | 334                                    | 122                                  | 1,597                        | 408             | 604           | 2,609                                 |
| November – 20          | 950                         | 295                                    | 113                                  | 1,358                        | 305             | 531           | 2,194                                 |
| December - 20          | 646                         | 392                                    | 141                                  | 1,179                        | 359             | 466           | 2,004                                 |
| January – 21           | 662                         | 342                                    | 136                                  | 1,140                        | 350             | 550           | 2,040                                 |
| February – 21          | 738                         | 359                                    | 142                                  | 1,239                        | 319             | 487           | 2,045                                 |
| March – 21             | 638                         | 412                                    | 161                                  | 1,211                        | 278             | 538           | 2,027                                 |
| April – 21             | 586                         | 476                                    | 139                                  | 1,201                        | 282             | 505           | 1,988                                 |
| May - 21               | 448                         | 568                                    | 170                                  | 1,186                        | 324             | 469           | 1,979                                 |
| June – 21              | 668                         | 563                                    | 223                                  | 1,454                        | 280             | 507           | 2,241                                 |
| July - 21              | 891                         | 608                                    | 210                                  | 1,709                        | 317             | 524           | 2,550                                 |
| August – 21            | 987                         | 619                                    | 226                                  | 1,832                        | 263             | 533           | 2,628                                 |
| September – 21         | 1,016                       | 696                                    | 294                                  | 2,006                        | 285             | 538           | 2,829                                 |
| SUM TOTALS             | 9,371                       | 5,664                                  | 2,077                                | 17,112                       | 3,770           | 6,252         | 27,134                                |

Note: Data provided by Soldier for Life Retirement Services Office 31 January 2022

## **ARMY CAREER SKILLS PROGRAM**

## Army Career Skills Program

#### **OVERVIEW**

The Army Career Skills Program (CSP) allows authorized transitioning Soldiers to participate in employment skills, training, internships, apprenticeships, or qualified vocational training during their last six months on Active Duty. This training is provided by employers at no cost to the Army and a minimal cost for the Soldier. The CSP must offer a high likelihood of employment for those who complete the program, but does not guarantee it.

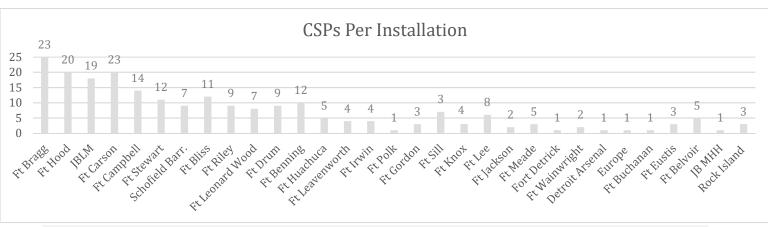


#### CAREER SKILLS PROGRAM HIGHLIGHTS

- To date over 32,409 Soldiers have completed a CSP program
- Currently there is a 93% hiring rate once a Soldier completes a program
- Currently there are over 225 programs at 31 separate installations.

#### CAREER SKILLS PROGRAM OVERVIEW

- Six Regional CSP Coordinators located at Ft. Campbell, Ft. Hood, Ft. Stewart, and HQ IMCOM
- Since implementation of the policy, over 3,570 Soldiers have used administrative absence to attend CSPs
- AR 600-8-10 (Leaves and Passes) para 5-12c(14) authorizes the use of administrative absence to support Soldier CSP attendance outside the previously restricted 50 mile radius.
- CSPs are funded by either state/federal funds or industry funds with a focus on free, minimal-cost.



<sup>\*</sup>Statistics are current as of 2 Dec 2021

<sup>\*</sup>Enrollees may still be in the process of completing their program

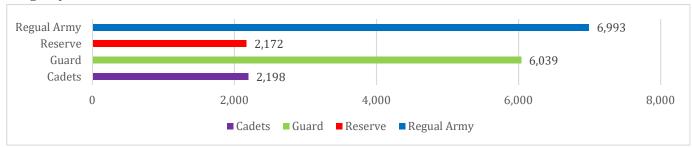
## ARMY PARTNERSHIP FOR YOUTH SUCCESS

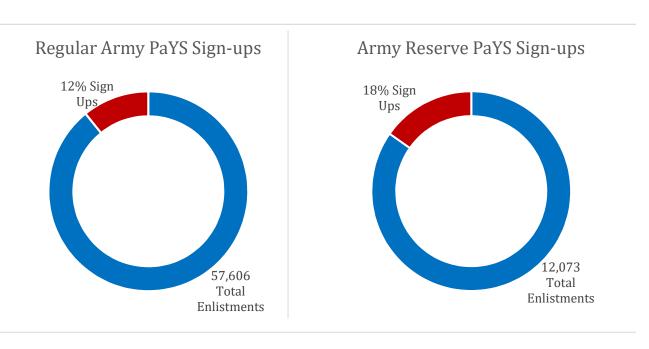
## Army Partnership for Youth Success

#### **OVERVIEW**

The Partnership for Youth Success (PaYS) program is a strategic partnership between the U.S. Army and a cross section of corporations, companies, and public sector agencies. The PaYS Program guarantees Army Reserve, Active Duty, National Guard Soldiers and ROTC Cadets five job interviews and possible employment after completion of their Initial Entry Training, degree requirements and/or completion of First term of service. For more information, visit us at <a href="https://www.armypays.com">www.armypays.com</a>.

FY21 Sign-up Statistics for Soldiers and Cadets





#### **Interviews and Hires**

In FY21, the PaYS program reported 356 interviews and 182 hires for Regular Army transitioning Soldiers.

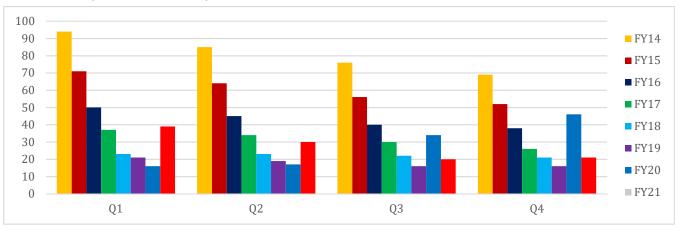
## UNEMPLOYMENT COMPENSATION FOR THE ARMY

## Unemployment Compensation for the Army

#### **OVERVIEW**

Service Member unemployment compensation, also known as the UCX program, provides income assistance to Transitioned Service Members who have honorably served in the United States Armed Forces (Boraas & Roemer, 2016; Department of Defense, n.d.). UCX is a cost to the Army and is a loss of Money for operational readiness. To qualify for benefits, Transitioned Service Members must have separated under one of the following honorable conditions: completion of tour of duty, enlistment contract, disability retirement, as a result of the Selective Early Retirement Board, or regular retirement (MyArmyBenefits.com, 2012). Usage of the UCX program by separating Soldiers has seen a steady decline since 2012, at which time there were \$515 million in claims.

#### UCX TRENDS (IN THE MILLIONS)



TOP 5 STATES ARMY PERSONNEL DREW UNEMPLOYMENT FOR EX-SERVICEMEMBERS (UCX)

| TOP STATES EX-SERVICE<br>MEMBERS DREW UCX<br>FROM | TOTAL AMOUNT<br>FOR FY20 <sup>A</sup> | STATE<br>UNEMPLOYMENT<br>RATE <sup>B</sup> | STATE<br>UNEMPLOYMENT<br>RANKING <sup>B</sup> | STATE RANKING<br>FOR TRANSITIONING<br>SOLDIERS <sup>C</sup> |
|---|---------------------------------------|--|---|---|
| TEXAS   | \$32,071,675                          | 7.2  | 36  | 1   |
| CALIFORNIA  | \$14,174,403                          | 9.0  | 49  | 2   |
| WASHINGTON  | \$8,743,363                           | 7.1  | 35  | 8   |
| NEW JERSEY  | \$6,135,872                           | 7.6  | 41  | 26  |
| NEW YORK  | \$5,582,733                           | 8.2  | 46  | 10  |

*Note:* UCX = Unemployment Compensation for Ex-Servicemembers

A. U.S. Department of Labor Employment and Training Administration, Total Unemployment Compensation Benefits Paid to Claimants

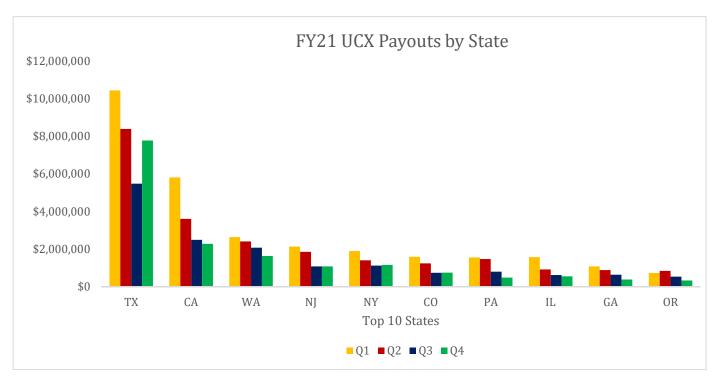
<sup>.</sup> Bureau of Labor Statistics (December 2018), Local Area Unemployment Statistics: Unemployment Rates for States, Seasonally Adjusted

C. U.S. Army - Ft. Belvoir, U.S. Army Human Resources Command, TRANSPROC FY

# **UNEMPLOYMENT COMPENSATION TOP 10 STATES**

## **Unemployment Compensation Top 10 States**

The information displayed on this page represents unemployment compensation benefits paid to claimants during FY21. The accompanying graph represents the top 10 states that paid out the most benefits. The accompanying table is the total spent from each state. The top 10 states paid roughly \$80M, representing approximately 75% of all UCX payouts.

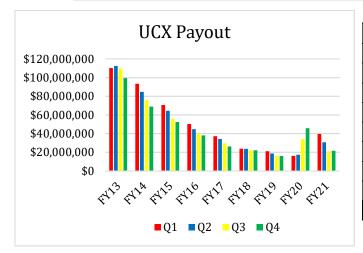


| STATE | Q1           | Q2          | Q3          | Q4          | TOTAL        |
|-------|--------------|-------------|-------------|-------------|--------------|
| TX    | \$10,438,397 | \$8,384,158 | \$5,479,243 | \$7,769,876 | \$32,071,675 |
| CA    | \$5,804,971  | \$3,604,617 | \$2,489,729 | \$2,275,085 | \$14,174,403 |
| WA    | \$2,632,921  | \$2,404,736 | \$2,072,342 | \$1,633,364 | \$8,743,363  |
| NJ    | \$2,131,035  | \$1,852,023 | \$1,076,406 | \$1,076,406 | \$6,135,872  |
| NY    | \$1,899,385  | \$1,402,470 | \$1,125,131 | \$1,155,747 | \$5,582,733  |
| СО    | \$1,591,819  | \$1,242,547 | \$738,273   | \$746,480   | \$4,319,119  |
| PA    | \$1,560,382  | \$1,468,120 | \$800,915   | \$485,054   | \$4,314,471  |
| IL    | \$1,570,934  | \$914,340   | \$619,057   | \$548,893   | \$3,653,224  |
| GA    | \$1,079,484  | \$887,204   | \$634,223   | \$380,366   | \$2,981,277  |
| OR    | \$732,517    | \$841,664   | \$535,224   | \$330,470   | \$2,439,875  |
|       |              | _           | _           | Total       | \$84,416,012 |

## **FY21 UCX DATA**

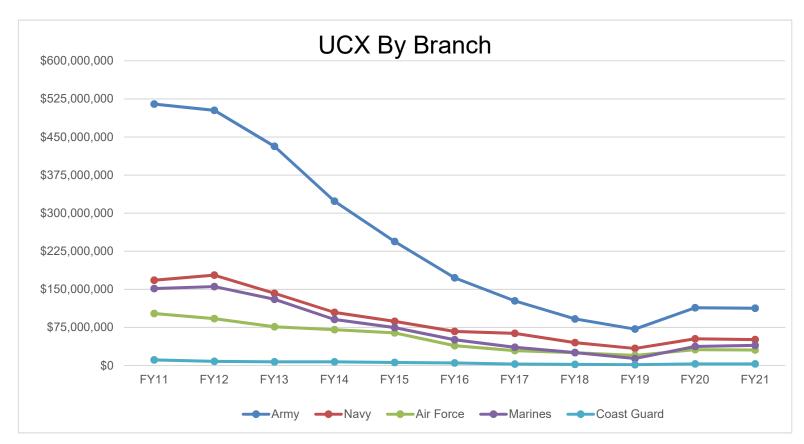
#### FY21 UCX Data

Despite the climb in UCX payments at the end of FY20, and higher than normal first two quarters, UCX payments have begun to lessen mirroring the pre-pandemic payments. From FY20 to FY21 there was a \$1M difference making the total UCX payments in FY21 \$112M,



|      | Q1            | Q2            | Q3            | Q4           |
|------|---------------|---------------|---------------|--------------|
| FY13 | \$110,153,988 | \$112,457,389 | \$109,688,831 | \$99,443,809 |
| FY14 | \$93,317,188  | \$84,651,626  | \$75,946,450  | \$68,797,205 |
| FY15 | \$70,551,100  | \$64,413,018  | \$5,6000,585  | \$52,391,399 |
| FY16 | \$50,179,180  | \$44,691,318  | \$39,860,299  | \$38,031,413 |
| FY17 | \$37,183,552  | \$34,317,307  | \$29,547,583  | \$26,186,582 |
| FY18 | \$23,711,502  | \$23,545,149  | \$22,274,931  | \$21,998,813 |
| FY19 | \$21,024,598  | \$18,647,608  | \$16,197,046  | \$15,819,904 |
| FY20 | \$16,118,167  | \$17,249,532  | \$33,866,162  | \$45,665,806 |
| FY21 | \$39,578,506  | \$30,686,896  | \$20,842,621  | \$21,560,200 |

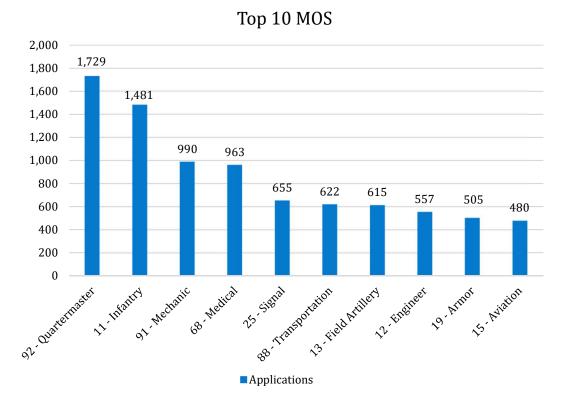
NOTE: UCX increased during Q3 & Q4 of FY20 reflecting the COVID-19 pandemic.



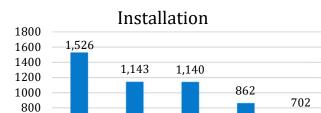
# FY21 UCX DATA, CONT.

## FY21 UCX Data, Cont.

The following charts contain Army Unemployment Compensation (UCX) data that are specific to Regular Army. All numbers are Active Duty Soldiers who have received an Honorable or an **Under Honorable** Conditions (General) separation type. The top 10 MOS chart shows a breakdown of MOSs and how many applicants applied for UCX upon separation holding that MOS. The Installations show the number of applications from the top five installations, and Rank is a



\*Not all applicants identified their MOS



Fort

**Bliss** 

**IBLM** 

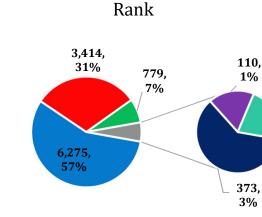
Fort

Bragg

Fort

Carson

breakdown of applications by rank.



■ E1-E4 ■ E5-E6 ■ E7+ ■ O1-O3 ■ O4-O6 ■ W1-W5

132,

1%

600

400 200 0

Fort

Hood

# U.S. ECONOMIC LABOR REPORT

## U.S. Economic Labor Report

Employment projections and occupational outlook from 2016 to 2026 were released by the Bureau of Labor Statistics (BLS, 2017b) October  $24^{th}$ , 2017. According to BLS, overall employment is projected to increase by 11.5 million over the next decade. This is a growth of roughly 0.7%, which is faster than the 0.5% increase during the 2006-2016 decade. Occupations projected to see the most growth are located within the healthcare field, which will be primarily driven by the aging population. In addition to affecting the demand for particular jobs, older individuals will contribute to the decline in the overall labor force over the next ten years (BLS, 2017b).

**Fastest Growing Occupations** 

| OCCUPATION                        | GROWTH RATE, 2016 – 2026 | REQUIRED EDUCATION           | 2016 MEDIAN PAY    |
|-----------------------------------|--------------------------|------------------------------|--------------------|
| Solar photovoltaic installers     | 105%                     | High school diploma          | \$39,240 per year  |
| Wind turbine service technicians  | 96%                      | Postsecondary non-<br>degree | \$52,260 per year  |
| Home health aides                 | 47%                      | High school diploma          | \$22,600 per year  |
| Personal care aides               | 37%                      | High school diploma          | \$21,920 per year  |
| Physician assistants              | 37%                      | Master's degree              | \$101,480 per year |
| Nurse practitioners               | 36%                      | Master's degree              | \$100,910 per year |
| Statisticians                     | 33%                      | Master's degree              | \$80,500 per year  |
| Physical therapist assistants     | 31%                      | -                            | \$56,610 per year  |
| Software developers, applications | 30%                      | Bachelor's degree            | \$100,080 per year |
| Mathematicians                    | 29%                      | Master's degree              | \$105,810 per year |

U.S. Bureau of Labor Statistics (2017a)

Short Term Projections | Greatest Gain in Job Openings by State

| STATE      | BASE (2016) | PERCENT CHANGE IN 2018 | AVG. ANNUAL OPENINGS |
|------------|-------------|------------------------|----------------------|
| California | 18,142,300  | 3.9                    | 782,060              |
| Texas      | 13,032,700  | 3.7                    | 554,890              |
| Florida    | 9,027,440   | 5.3                    | 458,920              |
| New York   | 9,814,040   | 2.6                    | 357,360              |
| Georgia    | 4,475,420   | 4.5                    | 208,670              |

Projections Central (2017)

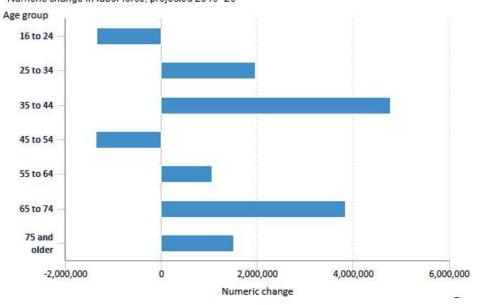
## U.S. ECONOMIC LABOR REPORT

#### Numeric change in labor force

The number of people in the labor force is projected to rise for most age groups, with significant increases in the 35- to 44-year-old and 65- to 74-year-old groups. (See chart 2.)

Chart 2. Change in labor force by age (and gender)

Numeric change in labor force, projected 2016-26



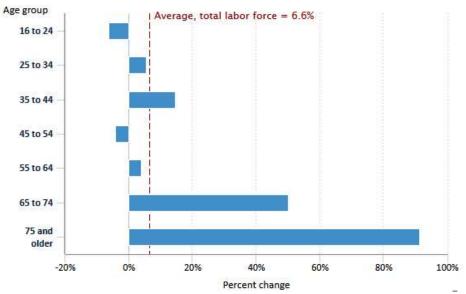
U.S. Bureau of Labor Statistics (2017b)

## Percent change in labor force

Workers ages 75 and older are expected to have the fastest rate of growth in the labor force, followed by workers in the 65- to 74-year-old group. (See chart 3.)

Chart 3. Percent change in labor force by age (and gender)

Percent change in labor force, projected 2016-26



## **REFERENCES**

#### References

- Department of Defense (n.d.). Unemployment compensation. Retrieved from http://militarypay.defense.gov/Benefits/Unemployment-Compensation/
- Hargett, L., Bradner, W., and Dungan, C. (2017). *TAP gives transiting soldiers tools for success.* The Paraglide.

  Retrieved from <a href="http://www.paraglideonline.net/news/article-930ad7fa-e95e-11e6-bbc8-cb97c86e782c.html">http://www.paraglideonline.net/news/article-930ad7fa-e95e-11e6-bbc8-cb97c86e782c.html</a>
- MyArmyBenefits.com (2012). Unemployment compensation. Retrieved from <a href="http://myarmybenefits.us.army.mil/Home/Benefit Library/Federal Benefits Page/Unemploymentompensation.html">http://myarmybenefits.us.army.mil/Home/Benefit Library/Federal Benefits Page/Unemploymentompensation.html</a>
- Projections Central (2017). State occupational projections. Retrieved from http://www.projectionscentral.com/
- U.S. Bureau of Labor Statistics (2017a). Fastest growing occupations. *Occupational Outlook Handbook*.

  Retrieved from https://www.bls.gov/ooh/fastest-growing.htm
- U.S. Bureau of Labor Statistics (2017b). Projections of the labor force, 2016-26. Retrieved from <a href="https://www.bls.gov/careeroutlook/2017/article/projections-laborforce.htm">https://www.bls.gov/careeroutlook/2017/article/projections-laborforce.htm</a>
- Army Career Skills Programs (CSP). (2016, May 16). Soldier for Life Transition Assistance Program.

  Retrieved from: <a href="https://armypubs.army.mil/epubs/DR">https://armypubs.army.mil/epubs/DR</a> pubs/DR a/pdf/web/r600-81%20FINAL%20for%20the%20WEB.pdf
- U.S. Census Bureau (Mar 2020). Metropolitan and Micropolitan Statistical Areas Map. Retrieved from Metropolitan and Micropolitan Statistical Areas Map (March 2020) (census.gov)

# **CONTACT INFORMATION**

## **Contact Information**



**Tel** (703) 545-8242 Tanya.t.wright.ctr@army.mil

**Tel** (703) 545-8269 joseph.prestigiacomo4.ctr@army.mil

# **Company Information**

U.S. Army Soldier for Life 251 18th Street South, Arlington, VA 22202 Tel (703) 545-2637 Fax (703) 601-1240 soldierforlife.army.mil

